



10TH ANNUAL REPORT 2011
THE PAWTUCKET FOUNDATION



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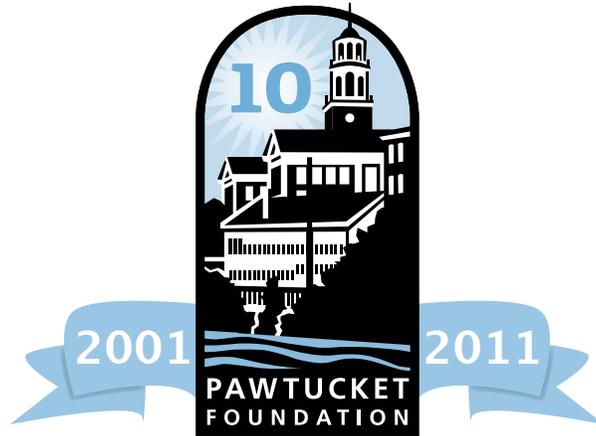
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Richard Kazarian, Antiques Dealer & Civic Provocateur



RESOLUTION IN HONOR OF MAYOR JAMES E. DOYLE

Mayor James E. Doyle will retire at the end of his term as Mayor of the City of Pawtucket on January 3, 2011 after having served the City faithfully for 40 years.

- Whereas: Mayor Doyle served diligently as a member of the City Council from 1970 to 1997;
- Whereas: Mayor Doyle was elected to six consecutive terms, making his tenure as Mayor from 1997 to 2011 the longest of any mayor in the history of Pawtucket;
- Whereas: Mayor Doyle was instrumental in the creation of The Pawtucket Foundation in 2001 and has served the organization selflessly as an ex officio director;
- Whereas: Mayor Doyle presided over an ongoing arts renaissance in Pawtucket, one that positioned the City to transition from its industrial past into a new era of economic vibrancy;
- Whereas: Among Mayor Doyle's many achievements are his championing transportation infrastructure improvements and federal and state investments in the City, including a new I-95 Pawtucket River Bridge and preliminary engineering for a new commuter rail stop;
- Whereas: Mayor Doyle's leadership, friendship and stewardship have resulted in numerous benefits for the City of Pawtucket and have been critical to The Pawtucket Foundation's core areas of focus: Downtown, Riverfront and Transportation Gateways;

It is resolved that this resolution be retained in the records of The Pawtucket Foundation and a suitable copy be presented to Mayor Doyle with all the best wishes to him and Mrs. Doyle for happiness and good health in the years ahead.

By unanimous vote of the Board of Directors of The Pawtucket Foundation
November 10, 2010



OUR MISSION

downtown | riverfront | gateways

The Pawtucket Foundation represents the private business and not-for-profit sector in advocating for downtown, riverfront and gateway improvements within Pawtucket. As a group of civic entrepreneurs, the Foundation works to maintain a vision of the community's future and to help assemble the information, talent and resources to realize this vision.

The Pawtucket Foundation works to leverage private sector resources to foster a vision for a prosperous Pawtucket...a sustainable, thriving place with a positive self image. The Foundation's challenge is to guide policies and initiatives that will benefit the City.

The Pawtucket Foundation believes that:

- ☀ Public-private partnerships are needed for positive change;
- ☀ A vibrant business fosters healthy neighborhoods, compounding economic investments and creating a positive self image for the City;
- ☀ Major development projects should be coordinated to enhance and reinforce each other;
- ☀ Strong neighborhoods mean a stable and vibrant Pawtucket and surrounding community;
- ☀ A healthy City infrastructure is paramount.

The Pawtucket Foundation works to leverage private sector resources to foster a vision for a prosperous Pawtucket.

We will encourage the following:

- ☀ A unified vision for the downtown, riverfront and transportation gateways to the community;
- ☀ A stable business tax base;
- ☀ Attractive, new and renovated facilities which broaden the tax base;
- ☀ The retention and expansion of existing private enterprise;
- ☀ Public improvements throughout the City. ■





BLUEPRINT building a bridge to prosperity

The Blueprint for our bridge to prosperity is a strategic guide calling for investments in four primary areas: innovation, human capital, infrastructure and quality places. Investments in each of these areas will build value in and around our City.

Innovation. The ability to conceive, create and adopt new products, services and business models is pivotal in sustaining local economic advantage while generating and retaining high quality jobs. Innovation fueled the industrial revolution and continues to inspire a more knowledge-based and tech-savvy generation.

Human Capital. Education, job training and good health are the most important investments in human capital. These assets are a prerequisite for access to opportunity. Without question, strong education performance and viable job training programs in our City will benefit our existing community and attract knowledge seekers and discoverers.

Infrastructure. Investment in a defined strategic infrastructure – ranging from ecosystems, utilities, roads, mass transit, buildings and ports to telecommunication networks – can determine how efficiently and rapidly to move and connect goods, people and information within and across markets. From a state of the art water system to a new gateway bridge and train station, the massive infrastructure improvements in the past decade are remarkable

Quality Places. Vibrant downtowns with cultural activity, the arts, attractive town centers and industry enhance a quality of life by exhibiting the density, diversity and distinctiveness that society values more than ever in today's knowledge economy. Quality places capture a sense of place with active storefronts, aesthetic cohesion and walkable streets. ■

STRATEGIC PILLARS



We believe a vibrant business community fosters healthy neighborhoods, compounding economic investments and creating a positive self image for the City of Pawtucket.



John J. Partridge, Esq.
Co-Chair



Daniel J. Sullivan, Jr.
Co-Chair

“The individual accomplishments of our many directors speak volumes for the forward direction of the City.”

CO-CHAIRS' REPORT

Since the creation of The Pawtucket Foundation in 2001, we have worked closely with Mayor James E. Doyle to champion major initiatives along the river, in the downtown and along our most important transportation gateways. As we look back over the last ten years, our handprint in key strategic planning is evident.

From the beginning, we tackled ambitious goals and built lasting partnerships at the local and regional level. Our Tidewater Development planning paved the way for continued riverfront redevelopment. The City of Pawtucket now controls acres of precious riverfront real estate. Remediation and improvements are scheduled at the State Pier and Town Landing boat ramp. Various board members have made personal contributions from redeveloping mills to championing environmental remediation and bicycle infrastructure projects.

In the Downtown, we blocked the creation of a trash transfer facility. We identified zoning as an obstacle to development and helped fund the Pawtucket Downtown Design Plan that will not only assess and reform zoning, but will implement a new traffic pattern that will benefit pedestrians, cyclists and businesses. We funded predevelopment designs for a concept mixed-use development along Roosevelt Avenue, and we worked with the Blackstone Valley Tourism Council to plant over 100 flowering cherry trees in our community.

This year, we achieved a significant milestone in our quest towards implementing a commuter rail stop. Following our congressional breakfast to garner regional support for our rail project, our executive director along with other board members testified before the State Planning Commission's Transportation Advisory Committee (TAC) to amend the State's Transportation Improvement Plan (TIP) to include a \$25M MBTA commuter rail stop in downtown Pawtucket.

The TAC and State Planning Commission unanimously approved the amendment thanks to the hard work of The Pawtucket Foundation and City of Pawtucket in building broad regional support among our neighboring cities and with our congressional delegation. This summer, the Federal Transit Administration (FTA) awarded the State of Rhode Island the necessary funding to move the Pawtucket commuter rail project into preliminary engineering and permitting phase.

In the last decade, we have achieved many accomplishments, and our annual events such as our Annual Awards Celebration and Pawtucket Proud Day continue to grow in participation. Our success is not by accident. Our greatest asset is our board of directors and diverse membership base.

Our board is made up of an impressive cadre of business and non-profit professionals with an unparalleled commitment to the City of Pawtucket. The individual accomplishments of our many directors speak volumes for the forward direction of the City and our organization. The devotion and selfless contributions from the members of our board have given The Pawtucket Foundation a credible footing and a major impact in the context of our mission focus.

Looking back over the past ten years, we can be proud of our positive impact in Pawtucket. We look forward to meeting the challenges ahead as we continue to build a bridge to prosperity. ■

John J. Partridge, Esq.
Co-Chair
Partridge Snow & Hahn

Daniel J. Sullivan, Jr.
Co-Chair
Collette Vacations



**We believe a healthy
City infrastructure is
paramount.**

Full scale mock-up of I-95 Bridge sculptures. The art-deco-inspired motif resembles the eagle's wings that adorn Pawtucket City Hall. The mock-up was constructed according to the specifications that a Mayor's Bridge Task Force, led by Director Emeritus Richard Kazarian, helped create in partnership with the bridge design team. This year, RIDOT broke ground on the iconic gateway project.



Over 400 community business leaders, elected officials and friends of The Pawtucket Foundation attended the 7th Annual Awards Celebration.

2010 HONOREES

2010 Person of the Year:

Mr. Louis Yip, Pui-O, Inc.

2010 Heritage Award:

Mr. James Hoyt, Boys & Girls Club of Pawtucket
Mr. Esselton McNulty, YMCA of Pawtucket

2010 Special Distinction Award:

Ms. Phyllis Nathanson, Blackstone Studios

Momentum, a recurring theme of The Pawtucket Foundation's 7th Annual Awards Celebration. The evening of April 27th, 2010 is one that will be remembered for setting a tone of momentum for Pawtucket and The Pawtucket Foundation. Nearly 400 guests representing local businesses and friends of the Foundation attended the event at the Pawtucket Armory Center for the Arts in the transformed Drill Hall space.

Thomas A. Mann, Jr.
Executive Director



EXECUTIVE REPORT

This has been a very productive year for The Pawtucket Foundation. Two very significant projects picked up momentum: the commuter rail initiative and the Pawtucket Downtown Design Plan (PDDP). These two projects, which received robust funding this year and significant Foundation attention, have been a priority for years and will dramatically improve Pawtucket in the future.

We are improving the regulatory environment for development, improving traffic and pedestrian safety and laying the ground work to position Pawtucket as a transit oriented destination. Community and economic development achievements are often measured in periods of years or decades, so at our ten-year milestone, it is great to see our efforts already making a substantial impact.

Earlier this year, The Pawtucket Foundation issued policy white papers on various topics related to the revitalization of Pawtucket. These papers ultimately articulate our mission focus and point to a clear strategic direction for the coming years. We shared these policies with elected officials, state and federal economic development agencies including the US Department of Commerce's regional Economic Development Administration. We believe public-private cooperation and coordinated, strategic investments in the City will lead to an expanded tax base.

Policy White Paper Topics:

- ✿ Blueprint to Prosperity: Downtown Business Development in Pawtucket
- ✿ Planning for Commuter Rail & Transit Oriented Development
- ✿ Roosevelt Avenue Mixed Use Development
- ✿ Branding and Marketing Pawtucket's Assets

Throughout the year, we have embraced regional partnerships with neighboring cities and towns as well as key

elected officials. Working collaboratively with the Blackstone Valley Partnership, we've been able to identify significant opportunities to make the entire Blackstone Valley a better place to live, work and play. Our partners in the Blackstone Valley Partnership have enabled us to unify a regional voice to shape regional transportation and environmental goals.

Our success this year is due largely to the close partnership between the City of Pawtucket's skillful mayor, City Council and our membership. Our ten-year-old organization could not have matured without the leadership and cooperation we have enjoyed during the Doyle Administration. We wish the mayor well as he moves on to the next chapter of his life. ■

“Community and economic development achievements are often measured in periods of years or decades, so at our ten-year milestone, it is great to see our efforts already making a substantial impact.”

**Strong neighborhoods
mean a stable and
vibrant Pawtucket and
surrounding
community.**

*View of landmark buildings in Downtown Pawtucket
that inspired the logo of The Pawtucket Foundation*



Volunteers plant new trees along the riverfront in Downtown Pawtucket during The Pawtucket Foundation's annual Pawtucket Proud Day.

ACCOMPLISHMENTS

Major Downtown Accomplishments:

- ✿ Raised \$9,500 in private grant awards to improve downtown transportation circulation flow; leveraged assets to partner with City and Pawtucket received an \$80,000 Statewide Planning Challenge Grant award for the Pawtucket Downtown Design Plan. The Pawtucket Foundation is serving on the technical advisory committee that will work to amend zoning, improve traffic and pedestrian circulation/directional patterns, improve key intersections and incorporate bicycle lanes.
- ✿ Chaired Mayor's 2020 Downtown Task Force. Worked with constituent stakeholders for a year to develop report *Blueprint to Prosperity: Downtown Business Development in Pawtucket*; Mayor launched report at press conference introducing 14 recommendations to improve business in Downtown Pawtucket. This project identified scope for the Pawtucket Downtown Design Plan.
- ✿ Collaborated with Roger Williams University architecture program. Hosted team of students to design storefront window display on Main Street.
- ✿ Partnered with Pawtucket Arts Collaborative to host 3rd Annual Pawtucket Foundation Prize Exhibition bringing hundreds of artists and visitors to the Downtown.
- ✿ Partnered with KeepSpace in community planning workshops.

Major Riverfront Accomplishments:

- ✿ Hosted regional partnership meeting with state leaders including RIDOT, RIDEM and elected officials to highlight Pawtucket's riverfront master plan. State leaders said, "Pawtucket has its act together!"



Roger Williams University architecture students admire their storefront display on Main Street.

- ✿ Partnered with local businesses, the Blackstone Valley Tourism Council (BVTC) and the City of Pawtucket to complete Phase II of the Cherry Tree streetscape project along Roosevelt Avenue.
- ✿ Partnered with BVTC to host first annual Rhode Island Cherry Blossom Festival and 5k Road Race to raise money for The Pawtucket Foundation Landscape Improvement Fund.
- ✿ Attended committee meetings for Blackstone Valley bicycle path design. Championed expedited design process for riverfront bikeway. Made recommendations on optimal siting and partnered with BVTC to support a bike stripe project.

Major Gateway Accomplishments:

- ☼ Testified at public hearing before the State Planning Commission's Transportation Advisory Committee (TAC) to amend State's Transportation Improvement Plan to include \$25M to \$53M MBTA commuter rail stop in Pawtucket. TAC voted unanimously in favor!
- ☼ Led policy initiative through Blackstone Valley (regional) Partnership for multi-modal regional transportation policy connecting Pawtucket to the Blackstone Valley with intra-state commuter rail plan.
- ☼ Championed and spearheaded collaboration between City, local businesses and Rhode Island Department of Transportation to coordinate intersection enhancements, retention basin design and detour roadway repairs in conjunction with the construction of the Pawtucket River Bridge #550.
- ☼ Recommended to amend comprehensive master plan to include a special transportation planning district around the proposed commuter rail station; developed baseline research and suggested boundary.
- ☼ Championed improvements to Pawtucket's bus transit system; publicly supported RIPTA's strategic plan for rapid bus system (route #99) and bus turnaround at South Attleboro commuter rail stop. ■



FTA administrator Peter M. Rogoff announces major funding for the Pawtucket MBTA rail stop proposal at the Wickford Junction groundbreaking last summer.



The project area of the Pawtucket Downtown Design Plan is defined by a 1/4-mile and 1/2-mile radius. These are the primary & secondary pedestrian walking sheds.

Last summer, FTA Administrator Peter M. Rogoff announced major federal funding moving the Pawtucket Commuter Rail Proposal into preliminary engineering.

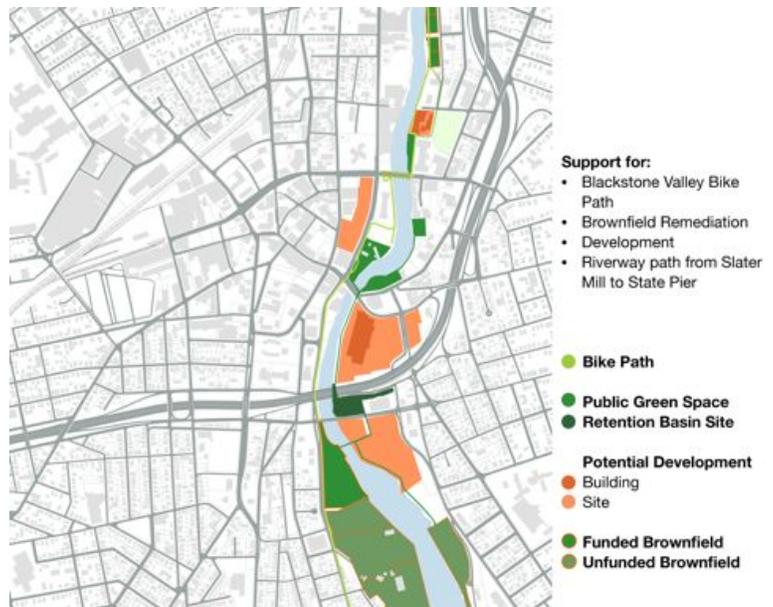
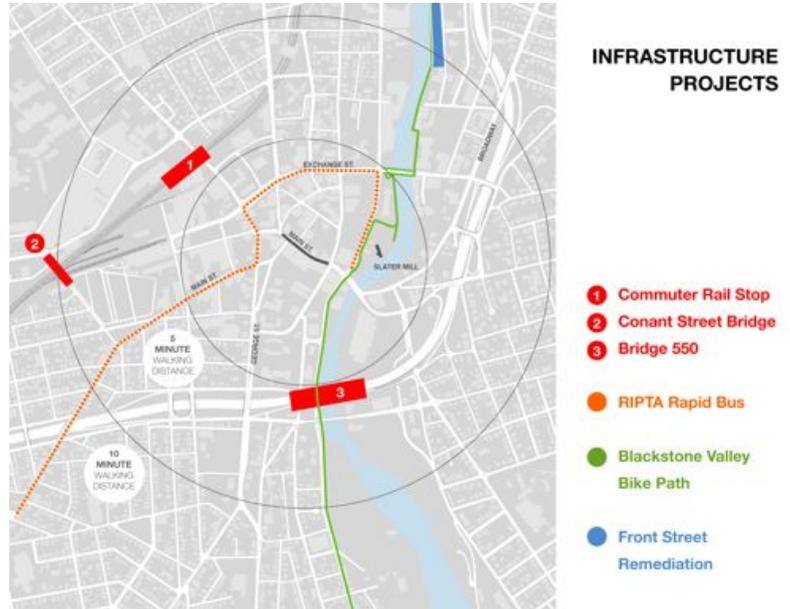
We believe major development projects should be coordinated to enhance and reinforce each other. The Downtown Design Plan does just that.

DOWNTOWN

The Pawtucket Downtown Design Plan (PDDP) was awarded to a multi-disciplinary consultant team led by Maia Small of Thurlow Small Architecture. The team is working on a concept to improve traffic flow by making key streets open to two-way traffic, creating a better pedestrian realm and integrating other meaningful infrastructure investments.

A second aspect of the project is to improve zoning and code enforcement so that appropriate mixed-use development in our downtown can happen efficiently by right. Years of research and the Foundation’s careful analysis of the major problems affecting downtown contributed to the thoughtful scope of work for the Downtown Design Plan.

The Pawtucket Foundation has played a key role in shaping this project from defining the problem to working with the City’s consultant to find a solution. We hope to leverage the many ongoing infrastructure investments in the City with this exciting initiative. ■



Maps courtesy of Thurlow Small Architecture

Key objectives of the Pawtucket Downtown Design Plan:

- ☼ Provide design recommendations which will enhance both the economic vitality and livability of Pawtucket's Downtown;
- ☼ Propose new traffic circulation patterns, intersection and traffic signalization redesigns with pedestrian and bicycle improvements;
- ☼ Design parking management approaches;
- ☼ Address streetscape, lighting and wayfinding signage to improve the Downtown experience;
- ☼ Propose land use/zoning code modifications to the Downtown District which will enable mixed use development by incorporating smart growth and form-based zoning conventions to make urban redevelopment outcomes easier, appropriate and more predictable;
- ☼ Make the Downtown more walkable, safer and pedestrian-friendly.



BREAKFAST WITH THE FOUNDATION

Earlier this year we brought back Breakfast with the Foundation sponsored by Citizens Bank. The breakfast series provided the opportunity for Foundation members to engage in topical conversations with guest speakers. This year, we enjoyed the following presentations:

- ✿ **Private Support for Public Education.** Foundation members and friends listened to Blue Ribbon school principal Tom Quigley speak about how the private sector can influence positive education outcomes
- ✿ **40 Years of Planning.** Foundation members and friends came to honor retiring City Planner Michael Cassidy for his 40 years of planning service to the City of Pawtucket. Kevin Flynn from RI Division of Planning and Edward Sanderson from the RI Historical Preservation and Heritage Commission spoke about Mr. Cassidy's planning accomplishments.
- ✿ **Roger Williams University Architecture Presentation.** Design-minded Foundation members and friends joined several students in a presentation of their digital manufacturing storefront window display for a local Main Street retail store.
- ✿ **Meet the New Superintendent.** Foundation members and friends came to a meet and greet with Pawtucket's new Superintendent of Schools Deborah Cylke. Ms. Cylke outlined her vision for improving academic performance and introducing technology into the classrooms. ■



Local business leaders look on as Tom Quigley presents a talk on education.

We believe public-private partnerships are needed for positive change.

We thank Citizens Bank for sponsoring our Breakfast with the Foundation series.



PAWTUCKET PROUD

In 2004, The Pawtucket Foundation started Pawtucket Proud Day to bring the City's business community together to create an impressive showcase of public spaces, neighborhood parks and gateways of our City. Since then, the event has become an annual tradition.

On June 8, 2010, over 100 Pawtucket Proud Day volunteers teamed with residents to create an urban community garden on a one-acre site at the Galego Court public housing facility. The project, dubbed "Garden of Life" by residents, is an innovative urban farm venture conceived and implemented by New Urban Farmers (non-profit) and the Housing Authority of the City of Pawtucket.

Volunteers built worm compost bins; constructed raised planting beds, benches and tables; created a tool shed out of a shipping container; clear-cut head-high weeds; mixed soil and planted seedlings.

Lieutenant Governor Elizabeth Roberts, Richard Godfrey from Rhode Island Housing, the KeepSpace advisory team and Mayor Doyle joined Donna Matthews (Bank Rhode Island), official chairperson of Pawtucket Proud Day for the opening ceremony of the garden.

Bleu Grijalva and Emily Jodka of New Urban Farmers led the projects for the day. The new non-profit works to create healthy, local and sustainable food sources.

The Pawtucket Foundation thanks the Department of Planning & Redevelopment, Department of Public Works, New Urban Farmers and the Pawtucket Housing Authority for their outstanding volunteer and logistics support for the annual event. ■



(from left) Senator Reed, Curt Spaulding EPA regional administrator, Senator Whitehouse and Pawtucket Housing Authority Steve Vadnais make remarks at the Garden of Life harvest party held just months after the planting.

I dig  Pawtucket

PAWTUCKET PROUD DAY 2010



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Places & Spaces Realty
Renaissance Creative Imaging
Resource Controls
Rosihna's Restaurant
Sage Environmental, Inc.
Schechtman Halperin & Savage
Schofield Printing Inc.
Shove Insurance
Slater Mill
Thurlow Small Architecture

Other Contributions

Major Electric Supply
Salve Regina University
Butler & Messier

In Memory of Mr. Harry Leven, *founder of Major Electric Supply*
Allen Fitzpatrick

In-Kind Goods & Services

Ahlers Design
ATR Treehouse
Bank of America
Blackstone Valley Tourism Council
Bristol County Savings Bank
Jaime F. Carrera
City of Central Falls
City of Pawtucket
Collette Vacations
Dunkin Donuts
Durastone Corporation
Excellent Coffee
Exchange Street Cafe
Fine Catering by Russell Morin

Gasbarro Wines
Keepspace
Liberty Tax
Memorial Hospital
Mercury Print & Mail
Navigant Credit Union
New Urban Farmers
Pawtucket Armory Center for the Arts
Pawtucket Housing Authority
Pawtucket Redsox
Pepperonis
Quality Rental
Rosihna's Restaurant
Sandra Feinstein-Gamm Theatre
Schofield Printing Inc.
Stop & Shop, Pawtucket Avenue
The Times & Neighbors
J.M. Walsh School for the Arts

Cherry Blossom Festival & Tree Planting Project

Alliance Blackstone Valley FCU
AmeriCorps
Blackstone Valley Tourism Council
Channel One-Central Falls
City of Central Falls
City of Pawtucket
Collette Vacations
Consulate-General of Japan in Boston
Johnson & Wales University
Luke Charitable Foundation
M Residential
Mirror Image
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Storage America
The Times & Neighbors

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